

BOSTON MEDICAL CENTER

2015 Hospital Profile

Boston, MA
Academic Medical Center
Metro Boston

Boston Medical Center (BMC) is a large, nonprofit Academic Medical Center (AMC) located in the Metro Boston region. BMC is a teaching hospital of Boston University School of Medicine. It also qualifies as a High Public Payer (HPP) hospital, and has the highest public payer mix in the state with 77.2%. It is the state's seventh largest hospital, and one of nine organ transplant centers in Massachusetts. BMC treated 22% of all Asthma cases in Metro Boston, though it accounted for only 8% of total regional discharges. In FY15, BMC reported a profit for the fourth consecutive fiscal year, with a profit of \$29.3M. BMC had a total margin of 2.5% in FY15, which was slightly above the cohort median of 2.4%.

At a Glance

Overview / Size

Hospital System Affiliation:	Not Applicable
Change in Ownership (FY11-FY15):	Not Applicable
Total Staffed Beds:	454, 7th largest acute hospital
% Occupancy:	75.1%, lowest in cohort (avg. 85%)
Special Public Funding:	DSTI ⁿ
Trauma Center Designation:	Adult: Level 1, Pedi: Level 2
Case Mix Index:	1.15, < cohort avg. (1.37); > statewide (1.00)

Financial

Inpatient NPSR per CMAD:	\$14,008
Change FY14-FY15:	-1.5%
Inpatient:Outpatient Revenue in FY15:	31%:69%
Outpatient Revenue in FY15:	\$642,545,867
Change FY14-FY15:	-8.6%
Total Revenue in FY15:	\$1,159,014,000
Total Surplus (Loss) in FY15:	\$29,333,000

Payer Mix

Public Payer Mix:	77.2% (HPP* Hospital)
CY15 Commercial Relative Price:	1.01
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Harvard Pilgrim Health Care Tufts Health Plan

Utilization

Inpatient Discharges in FY15:	24,800
Change FY14-FY15:	-4.9%
Emergency Department Visits in FY15:	125,430
Change FY14-FY15:	-2.6%
Outpatient Visits in FY15:	1,568,545
Change FY14-FY15:	-3.0%

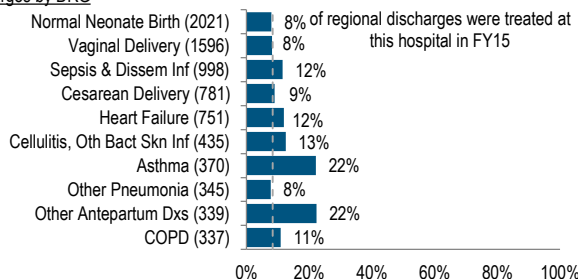
Quality

Readmission Rate in FY15:	16.4%
Change FY11-FY15 (percentage points):	-1.3%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	0.0%

Services

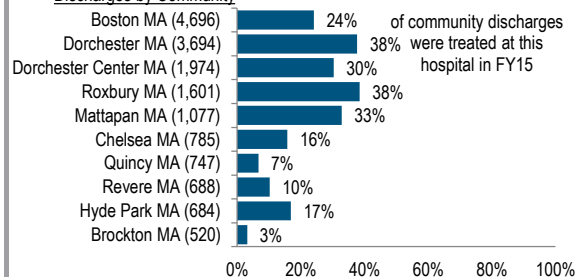
What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?

Discharges by DRG



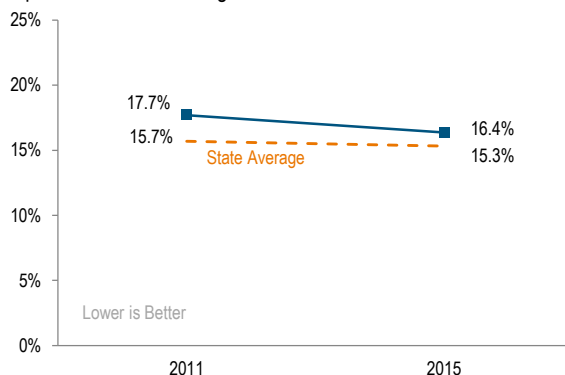
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

Discharges by Community

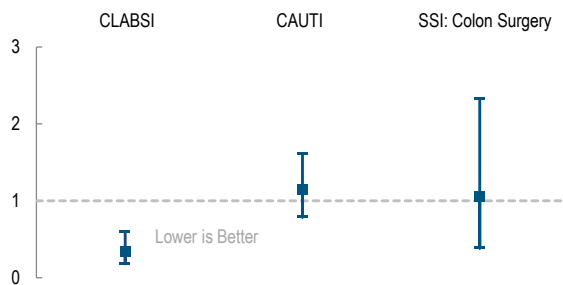


Quality

What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



For descriptions of the metrics, please see the technical appendix.

2015 HOSPITAL PROFILE: BOSTON MEDICAL CENTER

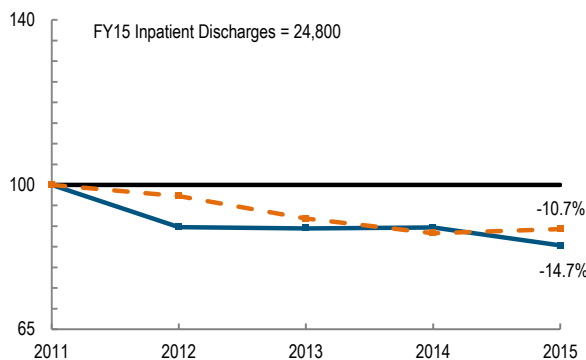
Cohort: Academic Medical Center

Key:

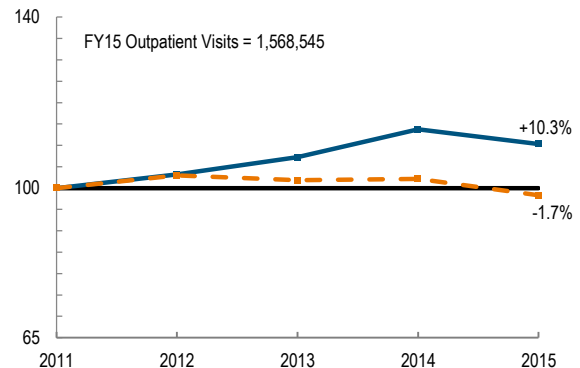


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

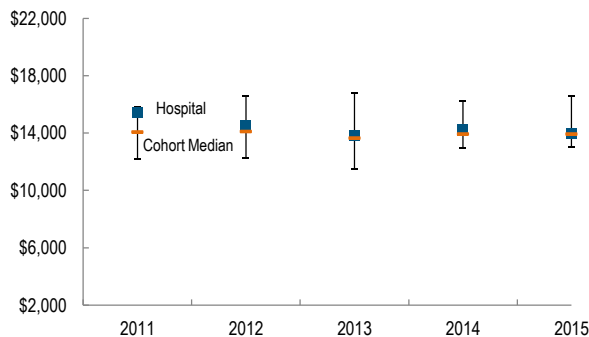


How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

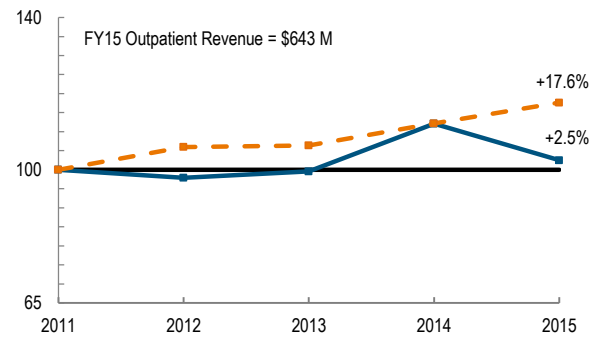


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



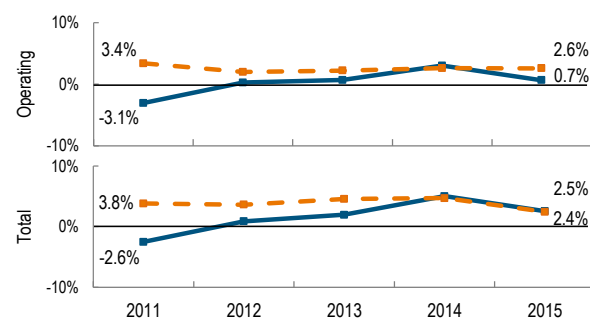
Financial Performance

How have the hospital's total revenue and costs changed between FY11 and FY15?

Revenue, Cost, & Profit/Loss (in millions)

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 980	\$ 1,011	\$ 1,016	\$ 1,087	\$ 1,137
Non-Operating Revenue	\$ 5	\$ 6	\$ 13	\$ 22	\$ 22
Total Revenue	\$ 985	\$ 1,017	\$ 1,029	\$ 1,109	\$ 1,159
Total Costs	\$ 1,010	\$ 1,008	\$ 1,009	\$ 1,053	\$ 1,130
Total Profit (Loss)	\$ (25.1)	\$ 8.8	\$ 20.0	\$ 55.5	\$ 29.3

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

¹ For more information on Delivery System Transformation Initiative (DSTI) special funding, please contact the Massachusetts Executive Office of Health and Human Service (EOHHS).

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.